



A Shell oil pipeline runs through a small village in Bayelsa State, Nigeria, where pollution has destroyed most of the fishing the residents depended on for their living.



## Open Society Institute

The Open Society Institute (OSI) works to build vibrant and tolerant democracies whose governments are accountable to their citizens. Open societies are characterized by the rule of law; respect for human rights, minorities, and a diversity of opinions; democratically elected governments; market economies in which business and government are separate; and a civil society that helps keep government power in check. To achieve its mission, OSI seeks to shape public policies that assure greater fairness in political, legal, and economic systems and safeguard fundamental rights. On a local level, OSI implements a range of initiatives to advance justice, education, public health, and independent media. At the same time, OSI builds alliances across borders and continents on issues such as corruption and freedom of information. OSI places a high priority on protecting and improving the lives of marginalized people and communities.

Investor and philanthropist George Soros in 1993 created OSI as a private operating and grantmaking foundation to support his foundations in Central and Eastern Europe and the former Soviet Union. Those foundations were established, starting in 1984, to help countries make the transition from communism. OSI has expanded the activities of the Soros foundations network to encompass the United States and more than 60 countries in Europe, Asia, Africa, and Latin America. Each Soros foundation relies on the expertise of boards composed of eminent citizens who determine individual agendas based on local priorities.

OSI's manner of working on issues around the world is to monitor a situation and advocate for improvements while building human, institutional, and governmental capacity for strengthening open society approaches to these issues.

OSI and the Soros foundations have given away over \$6 billion to build open, democratic societies, including approximately \$440 million in 2007. The OSI offices are described below.

## **Open Society Institute (New York)**

The Open Society Institute's office in New York is the headquarters for both OSI and the Soros foundations network. It provides the other OSI offices, affiliated organizations, and Soros foundations with

administrative, financial, and technical support. It is also the hub of communications for the entire network and the main grant-giving center. OSI's offices in Brussels, Budapest, London, Paris, and Washington, D.C., are described on the following pages. Their activities, like the activities described throughout this report, reflect the programmatic priorities and strategic planning of OSI's New York directors and staff.

The Open Society Institute administers a number of large initiatives from New York. These include the Open Society Justice Initiative, the Public Health Program, the Central Eurasia Project/Middle East and North Africa Initiative, the Burma Project/Southeast Asia Initiative, the Scholarship Programs, the International Women's Program, and the Open Society Fellowship, which began in early 2008.

The New York office operates programs in the United States that focus on, among other things, criminal justice and equality, and the strengthening of democracy and government transparency. The office is home to independent organizations that spun off from OSI programs, such as the Revenue Watch Institute, or that absorbed other OSI programs, such as the Soros Economic Development Fund. OSI in New York also supports a number of civil society activities in Russia.

In January 2008, OSI launched the Global Drug Policy Program to advocate a more balanced approach

in international drug policy with a greater focus on human rights.

## **Open Society Institute–Brussels**

The Open Society Institute–Brussels represents the Soros foundations network to partners in western Europe. The office facilitates collaboration between the network and various European Union institutions, the Council of Europe, and the Organization for Security and Co-operation in Europe, as well as bilateral donors and nongovernmental organizations. OSI-Brussels assists the Soros foundations network with its effort to increase collaboration with donors, and informs partner organizations about the network's mission, activities, and methods. In addition, OSI-Brussels works to influence EU policies and raise awareness in European institutions, governments, and opinion-making circles about issues of concern to the network.

In 2007, the office worked on antidiscrimination issues, advocating for an EU Roma policy aligned with the Decade of Roma Inclusion and pressing for a European standard against ethnic profiling by law enforcement. It hosted a Roma Initiatives fellow who served as the coordinator of the EU Roma Policy Coalition consisting of a range of Roma and antidiscrimination NGOs.

OSI-Brussels also called for an upgraded European Neighbourhood

Policy (ENP) as an effective driver for open societies in countries to the east and south of the EU; facilitated input into the European Commission's annual monitoring reports on reform progress in candidate, potential candidate, and ENP countries. The office advocated for greater EU involvement in conflict zones of countries to its east, and urged the European Union to maintain its conditionality toward Serbia regarding full cooperation with the International Criminal Tribunal for the former Yugoslavia.

Regional strategies—outside the borders of the European Union—were also an important part of the office's work. OSI-Brussels advocated for an EU Central Asia strategy based on the principal values of the European Union, provided recommendations on governance and revenue transparency for the EU Africa strategy, and pressed the G8 to support resource revenue transparency and good governance in initiatives in Africa. The office urged reform of EU financial regulations to reduce the red tape involved in funding NGOs; called for an increase in the EU contribution to the Global Fund to Fight AIDS, Tuberculosis and Malaria; and pushed a Common European Energy Policy based on a switch to a low carbon economic model.

The office also organized many formal and informal meetings and debates in Brussels involving network offices, grantees, civil society leaders, representatives of European institutions, policy centers, and other

western European partners on issues such as intercultural dialogue, Muslims in Europe, Roma, rule of law, and revenue transparency in the extractives industries. The office also assisted with the creation of the European Council on Foreign Relations.

### **Open Society Institute–Budapest**

Initiatives based at OSI-Budapest include the Arts and Culture Network Program, the EU Monitoring and Advocacy Program, the International Higher Education Support Program, the Human Rights and Governance Grants Program, the Local Government and Public Service Reform Initiative, and the Think Tank Fund.

The Roma Initiatives Office at OSI-Budapest guides and coordinates OSI programs and grantmaking that seek to improve the situation of the Roma in Central and Eastern Europe, with a special emphasis on the Decade of Roma Inclusion. In late 2007, the office merged with the Roma Participation Program, a Budapest-based grants program that supports Roma activism.

OSI-Budapest is located in the Central European University complex, and its programs often share resources with CEU, which was founded by George Soros and continues to be supported by OSI.

### **Open Society Foundation–London**

The Open Society Foundation–London is an independent U.K. charity that houses various OSI initiatives described elsewhere in this report, including the East East: Partnership Beyond Borders Program, the Media Program, the Information Program, the Early Childhood Program, and the Scholarship Programs. The international advocacy director of the Soros foundations network is also located in the London office. In 2007, the office expanded with the addition of EUMAP's Cities Monitoring Project: Muslims in Europe, the Mental Health Initiative, and staff of the Open Society Justice Initiative and the Central Eurasia Project.

The office also facilitates collaboration between the Soros foundations network and partners in the United Kingdom, including the British government and London-based NGOs. It assists the Soros foundations network with building donor partnerships and serves as a channel for information and contacts. The office also develops coalitions with long-term NGO partners and raises awareness in U.K. policy circles about issues of concern to the Soros foundations network.

In 2007, the Open Society Foundation–London hosted a series of OSI visitors and meetings on a variety of topics including how the foundations in Central and Eastern Europe are responding to new politi-

cal developments in the region and how the Soros foundations network may have a greater impact on international drug policy.

In close collaboration with OSI's advocacy offices in Addis Ababa, Brussels, New York, and Washington, D.C., the international advocacy director developed and engaged in various international policy activities, including campaigns related to continued European support for the Global Fund to Fight AIDS, Tuberculosis and Malaria; adherence of conditions set by the European Union in relation to Serbia's progression toward EU membership; international accountability for the Uzbek government on the issue of forced child labor in the country's cotton industry; support for civil society partners in crisis-affected countries such as Burma, Kenya, and Pakistan; and the drafting of the Council of Europe's Treaty on Access to Official Documents.

The Open Society Foundation–London also houses two OSI grantees: Publish What You Pay and the European Council on Foreign Relations. The Publish What You Pay coalition seeks to help citizens of resource-rich developing countries hold their governments accountable for the management of revenues from the oil, gas, and mining industries. Launched in 2007, the European Council on Foreign Relations promotes a more integrated European foreign policy in support of shared European interests and values.

## **Open Society Institute–Paris**

The Open Society Institute–Paris serves as a liaison and resource office for the Open Society Institute and the Soros foundations network. It also acts as the OSI board liaison office, helping Soros foundations implement appropriate board rotation procedures. OSI-Paris in 2007 assisted with foundation board rotations in Albania, Georgia, Guatemala, Kazakhstan, Kyrgyzstan, Macedonia, Moldova, Mongolia, Montenegro, Nepal, Serbia, Tajikistan, and Turkey. OSI-Paris is also part of OSI's Conflict of Interest Evaluation Committee.

Previously, OSI-Paris worked closely with the Uzbekistan Committee, created by OSI in 2004 as a result of the forced closure of the Soros foundation in Uzbekistan. The committee guided all network activity in that country. At the end of 2007, management of activities in Uzbekistan was streamlined under the Central Eurasia Project.

The Belarus Project, operated by OSI-Paris since 1997 when the OSI foundation in that country was forced to close, continued in 2007 to support the development of open society in Belarus by enhancing civic culture and supporting work that provides immediate benefits to Belarusian society and prepares the country for a democratic future. The Belarus Project worked to create and protect citizen-controlled “civic spaces” and offered support to independent media.

## **Open Society Institute–Washington, D.C.**

The Open Society Institute–Washington, D.C., works to promote a just and open society in the United States and to encourage U.S. policies that support democracy, human rights, and the rule of law abroad.

In 2007, OSI-D.C. was involved in debates over the proper balance between security and the freedoms guaranteed by the Constitution and international law, including the proper treatment of detainees, prohibitions on torture, and constitutional limits on surveillance. The Bush Administration's refusal to disavow certain forms of torture such as waterboarding, sleep deprivation, and stress positions, and its defense of abusive interrogation techniques emphasized the need to educate policymakers on U.S. legal obligations and how the administration's position damages U.S. credibility throughout the world.

The office also worked to encourage a robust public debate on the proper limits of surveillance in a free society and continued its efforts to support strong and independent inspector general offices and civil rights oversight at various agencies. As reports of problems at the U.S. Department of Justice mounted—including the hiring and firing of attorneys along partisan lines—OSI-D.C. brought together a range of organizations to share strategies and ideas for promoting the importance of a Justice Depart-

ment free from politicization in all its functions.

Because OSI is active in many parts of the world, it engages the U.S. government on a wide variety of issues, ranging from encouraging constructive U.S. support for democratic change in Liberia, highlighting human rights abuses in Uzbekistan and Turkmenistan, raising the importance of supporting civil society organizations in Afghanistan, and opposing repression in Zimbabwe and other countries.

OSI-D.C. supported efforts to promote transparency in the distribution of natural resource revenues, and supported U.S. financial and banking sanctions against the Burmese regime, putting pressure on the leaders' lifestyles without hurting ordinary Burmese citizens. The office and an international network of partners worked to make the UN's new Human Rights Council a more credible and effective body in part by encouraging democratic countries with strong human rights records to run for membership.

OSI-D.C. engaged policymakers and the nongovernmental community in discussing the appropriate role for the U.S. government in promoting democracy abroad and on the practices and standards of the Millennium Challenge Corporation. The office collaborated with OSI's Public Health Program to highlight the AIDS epidemic and to increase awareness of regions—like the former Soviet Union—where some of the world's fastest growth rates for the epidemic

are fueled primarily by injecting drug use.

OSI-D.C. worked on several African advocacy efforts. The office hosted a two-day meeting for OSI's Africa staff members resulting in the creation of an African Advocacy Group. After Kenya's election crisis exploded in the final days of 2007, the group sent high-level missions to African and Western power centers to argue for international intervention and a negotiated settlement.

OSI-D.C.'s domestic policy staff worked with a broad coalition on the challenges of reintegrating formerly incarcerated people into society. It engaged in advocacy on the injustices caused by the mandatory minimum sentences and racially disparate impact of penalties for the use of crack and powder cocaine—a 100:1 disparity which, over the last 20 years, has contributed more than any other law to the racial disparity in U.S. incarceration rates. The office is leading an effort to bring together advocates and experts working on different parts of the “cycle” of poverty, including underfunded schools and inadequate housing, which contribute to incarceration.

OSI-D.C. oversaw the second year of the D.C. Community Grants Initiative, which issues grants to nonprofit groups working in Washington, D.C. in the areas of youth leadership and development, strengthening working poor families, and HIV treatment and prevention.

The Open Society Policy Center—a nonpartisan public policy orga-

nization established under 501(c)(4) of the U.S. Internal Revenue Code, which is funded by George Soros and operated separately from OSI—engages in advocacy on U.S. and international issues including criminal justice reform, human rights, and civil liberties. For more information, visit [www.opensocietypolicycenter.org](http://www.opensocietypolicycenter.org).

## **Chairman's, Presidential, and Institutional Grants**

In addition to supporting the network's foundations and initiatives, OSI makes funds available to a variety of organizations, especially in the fields of human rights and anticorruption. Many of these grantees form close partnerships with OSI and are considered an integral part of the efforts of the OSI and Soros foundations network.

Chairman's and presidential grants totaled over \$13 million in 2007. Funding was committed or went to, among others, the following: \$225,000 over two years to the Commonwealth Human Rights Initiative, based in New Delhi, India, to promote human rights across commonwealth countries; \$170,000 to the National Institute of Military Justice for their work to advance the fair administration of military justice and foster improved public understanding of the military justice system; and \$250,000 to the International Center for Transitional Justice for their work helping countries deal with

war crimes and mass human rights abuses committed during conflict or authoritarian regimes.

Large institutional grants were also given to longtime OSI grantees Human Rights Watch (\$1 million), the American Civil Liberties Union Foundation (\$1 million), and the International Crisis Group (\$2 million).

In the field of anticorruption, Global Witness received 576,000 British pounds for exposing the link between exploitation of natural resources and human rights abuses, conflict, and corruption; the International Budget Project received \$600,000 for their work on civil society monitoring of public budgets; and Tiri received \$1 million for their work developing curricula in corruption for public administration students and addressing corruption in postconflict situations. In addition, the Soros Humanitarian Foundation gave a second installment of \$10 million to the Millennium Promise Alliance in 2007 toward its five-year \$50 million commitment to the Millennium Villages initiative to address the problem of extreme poverty in Africa.

## OSI Ombudsman

The OSI ombudsman addresses complaints from within and outside the Soros foundations network about acts or practices that appear to constitute abuses of authority by Soros foundations, by OSI-Budapest, or by those parts of OSI in New York that serve the network.

The ombudsman investigates the complaints she receives at her discretion, and reports her findings to the OSI-Budapest board as she considers appropriate. Where necessary, OSI supports the work of the ombudsman by providing her with investigative assistance. Matters that can be dealt with by other grievance mechanisms within OSI are referred to those mechanisms for resolution.

The ombudsman does not deal with employee grievances or with disagreements about the merits of a grant or programming decision. Rather, the chief concern of the ombudsman position is to investigate accusations of rudeness, negligence, dishonesty, violation of procedures, or other abuses dealing with grant applicants, other parts of the network, partner organizations, or the general public.

The position of OSI ombudsman is held by Irena Veisaite, who, in the past, has served both as the chair of the Open Society Fund–Lithuania board and as a member of the OSI-Budapest board. The ombudsman may be contacted at:

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OSI Ombudsman  
J. Basanavicius 16/5 - 49,  
LT-03224  
Vilnius, Lithuania  
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## Application Information

OSI programs and initiatives award grants, scholarships, and fellowships on a regular basis throughout the year. The types of funding and eligibility requirements differ for each initiative. Potential applicants should consult the Grants, Scholarships, and Fellowships section of the OSI website, [www.soros.org](http://www.soros.org), to determine their eligibility and access appropriate application guidelines.

The Soros foundations award grants principally to local organizations and individuals. Some foundations also award grants to foreign organizations working in partnership with local groups. Potential grant applicants should contact individual foundations about their application procedures. Contact information for the Soros foundations can be found on the OSI website or in the directory at the end of this report.

# Partnerships

## Donor Partners

Partnerships with other donors contribute significantly to the work of the Open Society Institute and the Soros foundations network. In some instances, these partnerships involve explicit agreements with other donors to share costs. At other times, they take place informally when another donor determines to support a project OSI has initiated or, conversely, when we build upon another donor's initiative. In some cases, other donors contribute directly to one of the Soros foundations in support of a particular project.

Our donor partners include the following:

- > *International organizations* such as the World Bank, the World Health Organization (WHO), UNAIDS, UNICEF, UNESCO/International Institute for Educational Planning, the Organization for Security and Co-operation in Europe (OSCE), the United Nations Development Programme (UNDP), the European Union, the Council of Europe, the Global Fund to Fight AIDS, Tuberculosis and Malaria, the European Commission, and the Asian Development Bank. OSI's collaboration with UNDP is especially extensive, and includes a formal Memorandum of Understanding between the two institutions and numerous joint funding projects.
- > *National government aid agencies*, including the United States Agency for International Development (USAID), the United States Department of State's Bureau of Educational and Cultural Affairs, the United States Centers for Disease Control and Prevention, Britain's Department for International Development (DFID) and Foreign and Commonwealth Office (FCO), the French Centre National des Oeuvres Universitaires et Scolaires (CNOUS), the Swedish International Development Cooperation Agency (SIDA), the Canadian International Development Agency (CIDA), the Netherlands Ministry of Foreign Affairs Matra Programme, the Swiss Agency for Development and Cooperation, the Danish Ministry of Foreign Affairs FRESTA Programme, the German Foreign Ministry and Academic Exchange Service (DAAD), and a number of Austrian government agencies, including the ministries of education and foreign affairs, that operate bilaterally.
- > *National governments* in several countries, including Germany, the Netherlands, Sweden, Switzerland, the United Kingdom, and the United States, that cofund programs sponsored by Soros foundations in those countries, especially in education.
- > *American private foundations* such as the United Nations Foundation, the Ford Foundation, the John D. and Catherine T. MacArthur Foundation, the Bill & Melinda Gates Foundation, the Annie E. Casey Foundation, the Charles Stewart Mott Foundation, the American Austrian Foundation, Freedom Forum, the Pew Charitable Trusts, the William and Flora Hewlett Foundation, the JEHT Foundation, the Atlantic Philanthropies, the John S. and James L. Knight Foundation, the Irene Diamond Fund, the Carnegie Corporation of New York, the Lilly Endowment, the Rockefeller Brothers Fund, the Nathan Cummings Foundation,

the Schumann Center for Media and Democracy, the Rockefeller Foundation, the Surdna Foundation, the Tides Foundation, and the German Marshall Fund.

> *European private foundations* such as AVINA, the Robert Bosch Foundation, the King Baudouin Foundation, the Sigrid Rausing Trust, the Oak Foundation, the European Cultural Foundation, and some of the German political party-affiliated foundations.

> *European and North American institutions* that administer assistance funds obtained from their governments, such as the Swedish Helsinki Committee for Human Rights, Press Now (Netherlands), Novib (Netherlands), International Media Support (Denmark), the British Council, Norwegian People's Aid, Medienhilfe (Switzerland), Freedom House (U.S.), IREX (U.S.), the National Endowment for Democracy (U.S.), the Eurasia Foundation (U.S.), the Nazi Persecutee Relief Fund (U.S., France, Britain), Norwegian and Danish Burma Committees, Olof Palme International Center (Sweden), the Remembrance, Responsibility and Future Foundation (Germany), Friedrich-Ebert-Stiftung (Germany), Rights and Democracy (Canada), International Republican Institute (U.S.), and the Asia Foundation (U.S.).

> *Institutions of higher learning* such as the Central European University in Budapest, an internationally recognized institution of post-graduate education in social sciences and humanities established and supported by George Soros and OSI; Columbia University in New York City; the American University in Bulgaria; the Moscow School of Social and Economic Sciences; the National Institute of Development Administration in Thailand; the Economics Education and Research Consortium in Kyiv; and the City University of New York.

OSI also is a donor and partner of the Baltic-American Partnership Fund and the Trust for Civil Society in Central and Eastern Europe.

The Open Society Institute and the Soros foundations are deeply grateful to all our funding partners and thank them for their role in building open societies and for the trust in the Soros foundations reflected by their support.

## NGO Partners

Another form of partnership is also of enormous importance to the Soros foundations: the relationships with grantees that have developed into alliances in pursuing crucial parts of the open society agenda.

These partners include, but are not limited to the following:

> *American Civil Liberties Union Foundation* for championing the rights of Americans, and the *Leadership Conference on Civil Rights Education Fund* for its defense of civil rights and civil liberties in the United States

> *Arab Fund for Arts and Culture* for empowering contemporary artists and facilitating cultural exchanges in literature, film-making, performing, and visual arts in the Arab region

> *Baacha Khan Trust* for educational programs that provide under-privileged people in Pakistan with knowledge, skills, and critical thinking

> *William J. Brennan Jr. Center for Justice* for its intellectual leadership in devising legal approaches to issues of civil liberties and democracy in the United States

- > *Campaign for Youth Justice* for its work to end the U.S. practice of trying, sentencing, and incarcerating children under the age of 18 in the adult criminal justice system, and the *National Juvenile Defender Center* for its efforts to improve access to counsel and quality of representation for children in juvenile and criminal proceedings nationwide
- > *Center on Budget and Policy Priorities* for its expertise on budget and tax policy questions in the United States, and also for its International Budget Project, which promotes budget transparency and accountability in transition countries
- > *Center for American Progress* for its efforts to strengthen progressive voices among young people, to increase the impact and visibility of the progressive faith movement, and to improve the U.S. response to Afghanistan
- > *Center for Community Change* for its efforts to give low-income people a voice in American democracy, and the *American Institute for Social Justice* for providing staff and leadership training, technical assistance, research, and strategy support on issues relevant to this group
- > *Center for Educational Development BILIM–Central Asia* for its work supporting educational advising services in Eurasia and promoting international educational opportunities
- > *Center for Global Development* for efforts to reduce global poverty and inequality by assisting the newly democratic Liberian government, the Global Fund to Fight AIDS, Tuberculosis and Malaria, and the reform process in Latin America
- > *Center for Public Interest Research* for its support of student-directed civic and political engagement programs
- > *Centro Edelstein de Pesquisas Sociais* for strengthening democratic governance in Latin America and promoting the region's voice in international forums
- > *Committee to Protect Journalists and Article 19* for their work defending and upholding freedom of expression
- > *Council of State Governments* for providing state legislators and policymakers in the United States with resources to establish effective public policies and government programs, and the *Progressive States Network* for connecting progressive state legislators around common principles and developing campaigns on these issues
- > *Democracy Coalition Project* for working to strengthen the intergovernmental Community of Democracies process as a mechanism for democratic change
- > *Drug Policy Alliance* for its promotion of an alternative drug policy in the United States
- > *Earth Institute* at Columbia University for its Millennium Villages initiative, which seeks to lift some of the least developed villages in Africa out of poverty
- > *Earth Island Institute* for its work to educate 18- to 35-year-olds in the United States and Canada about the climate crisis
- > *Economic Policy Institute* for economic research in the United States to improve the well-being of low-income families and empowering international research institutions
- > *Equal Justice Society* for its work to advance racial justice in the United States, with a focus on judicial nominations and limitations on civil rights claims
- > *European Roma Rights Centre* for its defense of the rights of a minority that is severely persecuted in many countries, and the *Roma Education Fund*

- for its efforts to close the gap in educational outcomes between Roma and non-Roma populations
- > *Global Fund for Women* for its advocacy on human rights for women around the world
  - > *Global Witness* for its investigations of the connections between resource exploitation, corruption, the arms trade, and severe abuses of human rights
  - > *Heartland Human Care Services* for programs addressing U.S. immigration policy, and a series of documentaries on immigration reform legislation
  - > *Helsinki Foundation for Human Rights* in Poland for its human rights training efforts in Central Asia and Russia, as well as in Poland
  - > *Human Rights Watch* for its leadership in protecting civil and political rights worldwide
  - > *Institute on Medicine as a Profession* for promoting professionalism in U.S. medicine
  - > *International Bridges to Justice* for ensuring basic legal rights in China, Vietnam, and Cambodia, and affecting long-term change in criminal justice systems
  - > *International Center for Transitional Justice* for its assistance to transitional countries wishing to pursue accountability for mass atrocity or human rights abuses under previous regimes
  - > *International Crisis Group* for its research and advocacy in addressing armed conflicts and other crises in international relations
  - > *International Step by Step Association* for fostering democratic principles and promoting parent and community involvement in early childhood education, especially among minority ethnic and linguistic groups
  - > *International Women's Health Coalition*, *Center for Reproductive Rights*, and *Planned Parenthood Federation of America*, for their work protecting and expanding reproductive health advocacy and services around the world
  - > *Justice at Stake Campaign* for its efforts to keep the U.S. courts fair and impartial
  - > *Mayor's Fund to Advance New York City* for helping to reduce poverty in New York City and stabilize neighborhoods affected by the subprime mortgage crisis
  - > *Médecins Sans Frontières*, *AIDS Foundation East-West*, *Doctors of the World*, and *Partners In Health* for their efforts in addressing crucial public health emergencies that are often connected to abuses of human rights
  - > *Media Development Loan Fund* and the *Southern Africa Media Development Fund* for their role in assisting independent media to develop as self-sustaining businesses
  - > *Memorial Human Rights Center* for monitoring and working to remedy human rights violations in the North Caucasus, particularly in Chechnya and Ingushetia
  - > *Mental Disability Rights International* and *Mental Disability Advocacy Center Foundation* for their protection of the rights of the mentally disabled
  - > *National Council for Civil Liberties (Liberty)* in the U.K. for promoting democratic participation, justice, openness, the right to dissent, and respect for diversity
  - > *National Senior Citizens Law Center* for its research and advocacy on constitutional and statutory issues affecting the aged in America

- > *New America Foundation* in the United States for its efforts to oppose privatization of public airways, ensure nuclear security, and foster a new social contract among workers, employers, and the government
- > *New York Times Neediest Cases Fund* for its financial support of uninsured responders who performed rescue, recovery, and clean-up work after the September 11, 2001, attack on the World Trade Center
- > *Nurcha* for helping build hundreds of thousands of low-cost houses in South Africa
- > *Peace Institute* in Slovenia for its efforts to promote open society principles and practices
- > *Penal Reform International* for its worldwide efforts to reduce incarceration and protect the rights of prison inmates
- > *Project Syndicate* for providing diverse commentaries to over 240 newspapers worldwide
- > *Project Vote/Voting for America* for registering voters in the United States and analyzing election law
- > *Proteus Fund* for its support of organizations working to advance social justice and the common good in the United States
- > *Public Interest Law Initiative* for advancing human rights around the world by stimulating public interest advocacy
- > *Public Interest Projects* for its U.S. work to strengthen affirmative action, human rights, immigrants' rights, and nonpartisan civic engagement
- > *Revenue Watch Institute* for its leading role in promoting the responsible management of oil, gas, and mineral resources for the public good, and *Tiri* for providing civil society representatives with evidence-based training on these industries
- > *Sentencing Project* for leading efforts in the United States to reduce excessive imprisonment
- > *Society of American Law Teachers* for working to make the legal profession more progressive and inclusive, and extending legal representation to underserved individuals and communities
- > *Southern Center for Human Rights* for its work to protect the human rights of the poor, people of color, and the disadvantaged in criminal courts and prison systems in the American South, and the *Equal Justice Initiative of Alabama* for providing legal assistance to disadvantaged people in the region
- > *Tides Center* for its support of forward-thinking activists and organizations
- > Local chapters of *Transparency International* for their work with Soros foundations on anticorruption measures
- > *TESEV (Turkish Economic and Social Studies Foundation)* for contributing to further democratization and better governance in Turkey through policy-oriented research and training
- > *Vera Institute of Justice* for its innovative efforts to pursue criminal justice reform programs in such countries as Russia, South Africa, and the United States
- > And a great many others

The pages of this and previous annual reports also mention numerous independent organizations that were created by OSI or that spun off from OSI or Soros foundation programs. All of these institutions obtain support from many donors. In many cases, the funding OSI provides is only a small fraction of their total revenue. The support they obtain from multiple donors enhances their independence and, of course, helps to ensure their long-term survival as institutions that can help to build open societies.



A boy and his horse, Mexico.



# Expenditures

## Open Society Foundation for Albania

2007 EXPENDITURES	\$1,791,000
Civil Society	461,000
East East	131,000
Education	85,000
European Union Programs	162,000
Human Rights	1,000
Information	7,000
Law	74,000
Public Administration	364,000
Public Health	4,000
Youth Programs	7,000
Other Programs	321,000
Administration	190,000

Note: The financial information presented above includes \$64,985, funded by non-Soros entities, principally in Education. Other Soros-supported organizations made grants in Albania totaling \$987,189 principally in Education, Public Administration and Transparency and Accountability.

## Open Society Institute Assistance Foundation-Armenia

2007 EXPENDITURES	\$2,312,000
Civil Society	497,000
Culture	251,000
East East	79,000
Education	271,000
Human Rights	102,000
Information	137,000
Law	146,000
Media	236,000
Public Health	235,000
Women's Programs	80,000
Administration	278,000

Note: The financial information presented above includes \$225,001, funded by non-Soros entities, principally in Civil Society. Other Soros-supported organizations made grants in Armenia totaling \$1,092,001 principally in Education, Public Administration and Human Rights.

## Open Society Institute Assistance Foundation-Azerbaijan

2007 EXPENDITURES	\$3,773,000
Central Administration	13,000
Civil Society	867,000
Culture	164,000
East East	129,000
Education	162,000
European Union Programs	99,000
Grants	2,000
Information	70,000
International Programs	20,000
Law	135,000
Media	193,000
Public Administration	272,000
Public Health	1,007,000
Women's Programs	174,000
Youth Programs	15,000
Administration	451,000

Note: The financial information presented above includes \$1,011,076, funded by non-Soros entities, principally in Public Health and Civil Society. Other Soros-supported organizations made grants in Azerbaijan totaling \$1,572,836 principally in Education and Public Health.

## Open Society Fund-Bosnia and Herzegovina

2007 EXPENDITURES	\$3,110,000
Civil Society	275,000
East East	212,000
Education	446,000
Human Rights	195,000
Law	329,000
Public Administration	374,000
Roma	342,000
Women's Programs	25,000
Youth Programs	184,000
Other Programs	345,000
Administration	383,000

Note: The financial information presented above includes \$38,040, funded by non-Soros entities, principally in Administration and Education. Other Soros-supported organizations made grants in Bosnia totaling \$799,482 principally in Education and Public Administration.

### Open Society Institute–Sofia (Bulgaria)

2007 EXPENDITURES	\$2,142,000
Civil Society	460,000
East East	138,000
Education	122,000
European Union Programs	109,000
Information	3,000
Law	313,000
Media	1,000
Public Administration	336,000
Public Health	84,000
Roma	183,000
Youth Programs	13,000
Administration	380,000

Note: The financial information presented above includes \$330,052, funded by non-Soros entities, principally in Civil Society. Other Soros-supported organizations made grants in Bulgaria totaling \$2,613,138 principally in Education, Human Rights and Roma.

### Open Society Fund–Prague (Czech Republic)

2007 EXPENDITURES	\$1,739,000
Civil Society	203,000
East East	287,000
Education	116,000
Ethnic Minorities	35,000
European Union Programs	112,000
Human Rights	35,000
Law	404,000
Public Health	60,000
Roma	55,000
Women's Programs	167,000
Youth Programs	61,000
Other Programs	5,000
Administration	199,000

Note: The financial information presented above includes \$549,247, funded by non-Soros entities, principally in Civil Society and European Union Programs. Other Soros-supported organizations made grants in the Czech Republic totaling \$971,762 principally in Roma, Economic Reform and Public Health.

### Open Society Initiative for East Africa

2007 EXPENDITURES	\$3,613,000
African Initiatives	255,000
Law	718,000
Media	801,000
Administration	756,000
Public Health	104,000
Transparency and Accountability	979,000

Note: The financial information above includes \$2,400 funded by non-Soros entities, principally in Public Health.

### Open Estonia Foundation

2007 EXPENDITURES	\$1,769,000
Civil Society	867,000
East East	198,000
Education	16,000
European Union Programs	406,000
Women's Programs	98,000
Youth Programs	10,000
Administration	174,000

Note: The financial information presented above includes \$838,955, funded by non-Soros entities, principally in Civil Society and European Union Programs. Other Soros-supported organizations made grants in Estonia totaling \$106,046 principally in Education and Public Administration.

### Open Society Georgia Foundation

2007 EXPENDITURES	\$4,190,000
Civil Society	466,000
Culture	92,000
East East	244,000
Economic Reform	361,000
Education	222,000
European Union Programs	11,000
Grants	1,000
Information	70,000
International Programs	196,000
Law	392,000
Media	204,000
Public Administration	355,000
Public Health	685,000
Transparency and Accountability	148,000
Women's Programs	161,000
Youth Programs	39,000
Other Programs	15,000
Administration	528,000

Note: The financial information presented above includes \$353,641, funded by non-Soros entities, principally in Public Health. Other Soros-supported organizations made grants in Georgia totaling \$2,878,302 principally in Education and Public Administration.

### Fundación Soros–Guatemala

2007 EXPENDITURES	\$4,287,000
Civil Society	858,000
Economic Reform	10,000
Human Rights	49,000
Law	2,804,000
Media	14,000
Public Administration	117,000
Other Programs	63,000
Administration	420,000

Note: The financial information presented above includes \$2,073,775, funded by non-Soros entities, principally in Law. Other Soros-supported organizations made grants in Guatemala totaling \$220,138 principally in Civil Society and Women's Programs.

### Fondation Connaissance et Liberté (Haiti)

2007 EXPENDITURES	\$2,408,000
Civil Society	587,000
Culture	223,000
Economic Reform	296,000
Education	203,000
Grants	69,000
Information	502,000
Women's Programs	74,000
Youth Programs	55,000
Other Programs	16,000
Administration	383,000

Note: The financial information presented above includes \$578,302, funded by non-Soros entities, principally in Civil Society. Other Soros-supported organizations made grants in Haiti totaling \$295,099 principally in Civil Society and Economic Reform.

### Soros Foundation Hungary

2007 EXPENDITURES	\$289,000
Public Administration	38,000
Administration	251,000

Note: Other Soros-supported organizations made grants in Hungary totaling \$2,070,463 principally in Roma and Culture.

### Soros Foundation–Kazakhstan

2007 EXPENDITURES	\$3,186,000
Civil Society	216,000
Conference and Travel	1,000
Culture	172,000
East East	220,000
Economic Reform	450,000
Education	115,000
Information	28,000
Law	330,000
Media	623,000
Public Administration	1,000
Public Health	315,000
Transparency and Accountability	150,000
Administration	567,000

Note: The financial information presented above includes \$51,589, funded by non-Soros entities, principally in Media and Administration. Other Soros-supported organizations made grants in Kazakhstan totaling \$2,161,104 principally in Education, Human Rights and Civil Society.

### Kosovo Foundation for Open Society

2007 EXPENDITURES	\$2,438,000
Civil Society	286,000
East East	125,000
Education	82,000
Ethnic Minorities	511,000
European Union Programs	931,000
Public Administration	136,000
Public Health	121,000
Roma	17,000
Women's Programs	29,000
Administration	200,000

Note: The financial information presented above includes \$26,750, funded by non-Soros entities, principally in European Union Programs and Ethnic Minorities. Other Soros-supported organizations made grants in Kosovo totaling \$792,846 principally in Education and Media.

### Soros Foundation–Kyrgyzstan

2007 EXPENDITURES	\$3,896,000
Education	537,000
Youth Programs	115,000
East East	86,000
Conference and Travel	56,000
Information	139,000
Public Health	732,000
Economic Reform	166,000
Culture	190,000
Media	203,000
Public Administration	357,000
Law	493,000
Ethnic Minorities	71,000
Women's Programs	72,000
Civil Society	263,000
Administration	416,000

Note: The financial information presented above includes \$779,733, funded by non-Soros entities, principally in Public Health, Law and Youth Programs. Other Soros-supported organizations made grants in Kyrgyzstan totaling \$2,550,196 principally in Education and Public Health.

### Soros Foundation–Latvia

2007 EXPENDITURES	\$1,853,000
Civil Society	822,000
East East	116,000
Education	3,000
European Union Programs	187,000
Law	198,000
Public Administration	254,000
Public Health	42,000
Youth Programs	1,000
Administration	230,000

Note: The financial information presented above includes \$468,751, funded by non-Soros entities, principally in Civil Society. Other Soros-supported organizations made grants in Latvia totaling \$290,365 principally in Transparency and Accountability.

### Open Society Fund–Lithuania

2007 EXPENDITURES	\$1,546,000
Civil Society	558,000
East East	173,000
Education	23,000
Grants	8,000
Law	51,000
Public Health	258,000
Administration	475,000

Note: The financial information presented above includes \$781,563, funded by non-Soros entities, principally in Civil Society. Other Soros-supported organizations made grants in Lithuania totaling \$222,407 principally in Public Health, Public Administration and Human Rights.

### Foundation Open Society Institute–Macedonia

2007 EXPENDITURES	\$7,229,000
Civil Society	1,434,000
East East	217,000
Economic Reform	358,000
Education	2,804,000
European Union Programs	451,000
Human Rights	100,000
Information	148,000
Law	271,000
Media	260,000
Public Administration	267,000
Public Health	114,000
Roma	25,000
Women's Programs	42,000
Youth Programs	30,000
Other Programs	140,000
Administration	568,000

Note: The financial information presented above includes \$3,826,932, funded by non-Soros entities, principally in Education and Civil Society. Other Soros-supported organizations made grants in Macedonia totaling \$2,299,050 principally in Education and Roma.

### Soros Foundation–Moldova

2007 EXPENDITURES	\$4,149,000
Civil Society	565,000
Culture	38,000
East East	232,000
Education	191,000
European Union Programs	307,000
Information	195,000
Law	591,000
Media	527,000
Public Administration	391,000
Public Health	725,000
Roma	14,000
Women's Programs	9,000
Youth Programs	70,000
Other Programs	1,000
Administration	293,000

Note: The financial information presented above includes \$1,106,072 funded by non-Soros entities, principally in Public Health and Civil Society. Other Soros-supported organizations made grants in Moldova totaling \$1,615,536 principally in Education, Public Administration and Human Rights.

### Open Society Forum (Mongolia)

2007 EXPENDITURES	\$1,180,000
East East	53,000
Education	40,000
Law	11,000
Media	60,000
Public Administration	1,011,000
Youth Programs	5,000

Note: The financial information presented above includes \$28,335 funded by non-Soros entities, principally in Public Administration. Other Soros-supported organizations made grants in Mongolia totaling \$846,392 principally in Education and Culture.

### Foundation Open Society Institute–Representative Office Montenegro

2007 EXPENDITURES	\$1,657,000
Civil Society	44,000
East East	109,000
Economic Reform	220,000
Education	311,000
European Union Programs	185,000
Grants	7,000
Law	181,000
Public Administration	199,000
Roma	78,000
Women's Programs	59,000
Administration	264,000

Note: The financial information presented above includes \$8,050, funded by non-Soros entities, principally in Education and Economic Reform. Other Soros-supported organizations made grants in Montenegro totaling \$734,997 principally in Education, Roma and Media.

### Stefan Batory Foundation (Poland)

2007 EXPENDITURES	\$5,699,000
Civil Society	1,034,000
East East	2,503,000
Law	1,052,000
Public Health	206,000
Administration	904,000

Note: The financial information presented above includes \$2,490,220 funded by non-Soros entities, principally in East East. Other Soros-supported organizations made grants in Poland totaling \$1,696,372 principally in Education, Public Health and Human Rights.

### Soros Foundation Romania

2007 EXPENDITURES	\$3,555,000
Civil Society	561,000
East East	271,000
Education	107,000
Public Administration	677,000
Roma	492,000
Women's Programs	14,000
Youth Programs	5,000
Other Programs	872,000
Administration	556,000

Note: The financial information presented above includes \$399,542 funded by non-Soros entities, principally in Other Programs. Other Soros-supported organizations made grants in Romania totaling \$2,588,329 principally in Education, Public Health and Roma.

### Russia Project

2007 EXPENDITURES	\$6,472,000
Civil Society	5,249,000
Education	670,000
Law	1,000
Public Health	182,000
Women's Programs	27,000
Administration	397,000

Note: Other Soros-supported organizations made grants in Russia totaling \$9,989,839 principally in Education, Public Health and Human Rights.

### Fund for an Open Society-Serbia

2007 EXPENDITURES	\$4,212,000
Education	582,000
Youth Programs	110,000
East East	208,000
Information	149,000
Public Health	277,000
Media	643,000
Public Administration	364,000
Law	633,000
Roma	330,000
Civil Society	154,000
European Union Programs	357,000
Other Programs	2,000
Administration	407,000

Note: The financial information presented above includes \$117,222 funded by non-Soros entities, principally in Roma. Other Soros-supported organizations made grants in Serbia totaling \$2,323,275 principally in Education, Roma and Human Rights.

### Open Society Foundation-Bratislava (Slovakia)

2007 EXPENDITURES	\$1,985,000
Civil Society	239,000
East East	195,000
Education	121,000
Law	92,000
Media	111,000
Public Administration	68,000
Public Health	175,000
Roma	508,000
Women's Programs	56,000
Youth Programs	30,000
Other Programs	39,000
Administration	351,000

Note: The financial information presented above includes \$370,923 funded by non-Soros entities, principally in Roma. Other Soros-supported organizations made grants in Slovakia totaling \$774,110 principally in Roma, Public Administration and Human Rights.

### Open Society Foundation for South Africa

2007 EXPENDITURES	\$7,452,000
Civil Society	1,001,000
Economic Reform	965,000
Human Rights	480,000
Information	297,000
Law	2,700,000
Media	974,000
Public Health	233,000
Other Programs	148,000
Administration	654,000

Note: Other Soros-supported organizations made grants South Africa totaling \$930,187 principally in Public Health and Economic Reform.

### Open Society Initiative for Southern Africa

2007 EXPENDITURES	\$12,367,000
African Initiatives	163,000
Civil Society	1,673,000
Economic Reform	2,816,000
Education	1,020,000
Human Rights	1,176,000
Information	365,000
Media	1,376,000
Public Health	1,537,000
Transparency and Accountability	190,000
Women's Programs	351,000
Administration	1,700,000

Note: The financial information presented above includes \$2,400 funded by non-Soros entities, principally in Public Health.

### Open Society Institute Assistance Foundation-Tajikistan

2007 EXPENDITURES	\$3,875,000
Civil Society	144,000
Conference and Travel	67,000
Culture	141,000
East East	112,000
Economic Reform	83,000
Education	644,000
Information	330,000
Law	272,000
Media	132,000
Public Administration	227,000
Public Health	834,000
Women's Programs	198,000
Youth Programs	164,000
Administration	527,000

Note: The financial information presented above includes \$827,035 funded by non-Soros entities, principally in Public Health and Youth Programs. Other Soros-supported organizations made grants in Tajikistan totaling \$810,023 principally in Education.

### Open Society Institute Assistance Foundation-Turkey

2007 EXPENDITURES	\$2,300,000
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Note: Other Soros-supported organizations made grants in Turkey totaling \$307,374 principally in Education and Human Rights.

### International Renaissance Foundation (Ukraine)

2007 EXPENDITURES	\$7,809,000
Civil Society	687,000
East East	457,000
Education	276,000
European Union Programs	597,000
Information	363,000
Law	1,420,000
Media	1,029,000
Public Administration	575,000
Public Health	754,000
Roma	93,000
Youth Programs	7,000
Other Programs	814,000
Administration	737,000

Note: The financial information presented above includes \$865,701 funded by non-Soros entities, principally in Media, Law and Information. Other Soros-supported organizations made grants in Ukraine totaling \$3,413,698 principally in Education, Public Health and Law.

### Open Society Initiative for West Africa

2007 EXPENDITURES	\$13,991,000
African Initiatives	151,000
Civil Society	4,075,000
Economic Reform	1,246,000
Education	50,000
Grants	587,000
Human Rights	1,427,000
Information	777,000
Law	825,000
Media	945,000
Public Administration	777,000
Public Health	828,000
Transparency and Accountability	134,000
Youth Programs	29,000
Administration	2,140,000

Note: The financial information presented above includes \$16,430 funded by non-Soros entities, principally in Public Health.

### International Initiatives

OSI-Paris Belarus Support	1,377,000
Burma Project/Indonesia/Southeast Asia Initiative	9,326,000
Central Eurasia/Middle East Projects	14,636,000
China Grants	3,781,000
Latin America Regional Initiatives	9,417,000
Project Syndicate	2,358,000
Other African Initiatives	4,379,000
Other International	13,001,000
<b>Total International Initiatives</b>	<b>\$58,277,000</b>

### Network Programs

Children and Youth Programs	6,565,000
Culture Programs	2,502,000
East East: Partnership Beyond Borders	5,236,000
EU Monitoring and Advocacy Program	1,300,000
Information Program	5,249,000
Institute for Educational Policy	4,058,000
International Policy Fellowships	833,000
International Higher Education Support Program	20,801,000
International Women's Program	3,904,000
Local Government Initiative	8,859,000
Media Program	10,044,000
Open Society Justice Initiative	11,978,000
Public Health Program	25,813,000
Roma Participation Program	8,178,000
Scholarship Programs	14,494,000
<b>Total Network Programs</b>	<b>\$129,814,000</b>

Note: Open Society Justice Initiative expenditures include \$80,560 that has been spent through the Open Society Institute-Sofia (Bulgaria). Public Health expenditures above exclude a returned grant in the amount of \$445,428.

### U.S. Programs

U.S. Justice Fund	28,296,000
Strategic Opportunities Fund	11,760,000
Special Chairman's Fund	23,522,000
OSI-Washington, D.C.	2,623,000
OSI-Baltimore	4,282,000
Other U.S. Initiatives	7,432,000
<b>Total U.S. Programs</b>	<b>\$77,915,000</b>

Note: The Strategic Opportunities Fund included grants related to media policy and investigative journalism (\$3,450,000); politicization of science-based policymaking (\$640,000); and the subprime mortgage crisis (\$414,000). The Special Chairman's Fund included grants related to judicial independence and nominations (\$5,587,000); civic engagement (\$4,860,000); economic and social policy (\$3,975,000); progressive legal infrastructure (\$2,950,000); youth activism and leadership development (\$2,865,000); and global warming (\$1,110,000). Other U.S. Initiatives included grants related to drug policy reform (\$4,000,000) and cooperative global engagement (\$1,000,000); and other programs. OSI-Baltimore expenditures include \$1,795,000 in third-party funds raised from outside donors.

### Soros Foundations Network

Soros Foundations	128,179,000
Network Programs	129,814,000
International Initiatives	58,277,000
U.S. Programs	77,915,000
All Other Organization, Programs, and Costs	76,411,000
Interorganization Elimination	(29,718,000)
<b>Total Soros Foundations Network Expenditures</b>	<b>\$440,878,000</b>

This report describes charitable activities undertaken by OSI and other U.S.-based organizations in accordance with regulations applicable to 501(c)(3) organizations. It also describes activities carried out and funded by the Open Society Policy Center, a 501(c)(4) organization, or foreign entities financed by non-U.S.-sourced funding.



A man draws an electrical line to his home from the only power line running through El Pacifico, an informal settlement on the outskirts of Medellín, Colombia.



# Directory

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*more on page 143*

